

RECRUITMENT AND SELECTION POLICY

1 VACANCIES

- 1.1 When a post becomes vacant the Head of Service will complete a Request to Re-appoint form to be submitted to Corporate Management Team (CMT) for consideration and approval. UNISON and the Head of HR will be consulted at this stage and their comments included. The Request to Re-appoint form (See Appendix 1) will include the following information:
 - Directorate and job title.
 - salary, grade and any additional payments.
 - Hours.
 - Brief description of duties.
 - Job description, person specification and JE additional information sheet (where applicable) to be attached.
 - Effect of service levels if post not replaced.
 - Options to replacement considered.
 - Critique of options.
 - Where the post is to be advertised
 - Recommendation of management team.
 - Recommendation to Personnel Committee.

2 ADVERTISING

- 2.1 When a re-appointment has been approved by CMT, the Head of Service will meet with a HR Officer to discuss advertising options.
- 2.2 Posts may be advertised internally and/or externally. If a post is to be advertised internally only the Head of Service must include an explanation of the reasons for doing so on the Request to Reappoint form.
- 2.3 Priority notification of vacancies will be given to staff who are listed on a ring fence list or on the re-deployment register.
- 2.4 If a post is to be advertised externally, the HR Officer will prepare an advertisement which must be approved by the relevant Head of Service. Once approved estimates of advertising costs will be obtained.
- 2.5 Vacancies will also be circulated to job centres, surrounding local authorities and published on the Council's website.
- 2.6 The advertising costs should be discussed and approved with the relevant Head of Service before an advertisement is placed.
- 2.7 The cost of advertising will be covered by departmental budgets.
- 3 APPLICATIONS
- 3.1 All applications will be handled by the HR Administrator or other designated staff.
- 3.2 All applicants will receive the following:

- Guidance notes.
- Conditions of service.
- Application form.
- Equal opportunities monitoring form.
- Job description.
- Person specification.
- Copy of advertisement/vacancy details.
- Any additional relevant information.

Copies of these documents are included in the Appendix 2 of this policy.

3.3 Upon receipt of application forms the Head of Service will assess each applicant in relation to the specified job description and person specification. The Head of Service concerned will discuss with a HR Officer and make recommendations in respect of candidates to be interviewed.

The HR Administrator or HR Officer will contact all short listed candidates to arrange interviews, which would normally be within two weeks of the closing date.

4 INTERVIEW STAGE

- 4.1 Prior to the interview, the relevant Head of Service /supervisor should prepare a list of questions appropriate to the vacant post, this will be discussed with the HR Officer and, once agreed, should be used in <u>all</u> interviews in order to maintain fairness and equality.
- 4.2 The aim of the interview will be to:
 - assess the candidate's ability/suitability for a specific job based on the information obtained from the application form, and in comparison with the person specification;
 - provide an opportunity for the candidate to make further enquiries concerning the nature of the role and conditions of employment;
 - gain an insight into the applicant's personality. Psychometric testing may be used for certain posts and in such cases; the results should be available to the interviewers. Once completed and assessed, all psychometric test papers will be held in secure storage in the HR Section;
 - where appropriate, other forms of testing may be used as part of the selection process eg typing tests, verbal reasoning tests, paper and/or computerised desk exercises, presentations etc.
- 4.3 The relevant Head of Service/supervisor will conduct the interview and will be accompanied by the HR Officer or the Head of HR.

Chief Officers may also be in attendance.

The Chairman of Personnel Committee (or his/her deputy Chair where the Chairman is unavailable) will normally be involved in the interview process for posts at Head of Service level and above.

The interview panel for posts above Head of Service level, will be chaired by the Chair of Policy and Finance of the Council and consist of the:

- Vice Chairman of Policy and Finance Committee;
- Chairman of Personnel Committee;
- an opposition councillor

In all interview situations, at least one member of the interview panel must have experience of formal recruitment and selection/interview techniques, training. <u>No one</u> should interview alone.

- 4.4 The procedure for the appointment of a Chief Officer is outlined at Appendix 4.
- 4.5 Detailed notes should be retained for each interview, detailing how each candidate met the requirements of the person specification. Care should be taken to ensure that such notes do not contravene equalities legislation.
- 4.6 Discrimination any form of discrimination should be avoided at all times in the recruitment process, this includes:
 - direct discrimination, treating an individual less favourably than others would be treated in the same or similar circumstances
 - indirect discrimination, applying a requirement or condition to everybody, but which disproportionately discriminates against a particular group eg a large supermarket chain adheres to a very strict standard of dress for its employees so that they are easily identified by customers. For men this is black trousers and a white shirt. For women a skirt and blouse in the same colour. The only people entitled to wear any headgear are those on the produce counters. This is indirect discrimination as it would deter people from certain religion or racial groups, who could not meet uniform standards.
- 4.7 all candidates will be treated equally regardless of age, sex, disability, gender reassignment, race, religion and belief, sexual orientation, marriage and civil partnership, and pregnancy and maternity.
- 4.8 Applications from all minority groups must be treated fairly, and if appropriate, consideration must be given to changes in working practice/environment in order to accommodate disadvantaged groups.
- 4.9 All candidates will be offered reasonable adjustments in the interview process where appropriate/necessary.
- 5 ASSESSMENT
- 5.1 Immediately after the interview and following discussion with the Head of Service or other members of the interview panel, the HR Officer should complete an assessment of each applicant in the areas relevant to the job description. These notes are usually made on question/answer sheets used during the interview.

- 5.2 After the interview all the available information on the candidate (including references if obtained) should be evaluated before a final decision is taken.
- 5.3 Where possible, references will be taken up before the interview, in which case a HR Officer will write to nominated referees and forward a reference response form for completion (a copy of the reference request form is included in Appendix 2 of this policy). Qualifications must also be checked where deemed appropriate.
- 5.4 Reasons for rejecting a candidate must be made explicit and justified only in terms of comparison to the job description and person specification. Punctuality and performance at interview may also be considered, but clear notes should be kept of all factors which influenced a final decision.

Non-attendance at interview is a justifiable reason for rejecting a candidate unless there are extenuating circumstances.

6 OFFER

- 6.1 When a final decision on a suitable candidate has been reached, the HR Officer will contact the successful candidate and make a verbal offer of employment, this will be followed up in writing within 2 days.
- 6.2 A written offer of employment may be conditional because of further information required eg references etc. A letter offering employment should contain the following 'minimum' details:
 - job title
 - department
 - salary scale and spinal column point
 - actual salary
 - information relating to increments (where applicable)
 - hours of work
 - conditions of service
 - superannuation details
 - notice period
 - political restriction (where applicable)
 - lodging/removal allowances (where applicable)
 - any other transitional issues (where applicable)
 - details of an employment end date if on a fixed term contract
 - DBS requirements (where applicable)
- 6.3 The HR Administrator or HR Officer will send a 'rejection' slip to all the unsuccessful candidates.
- 6.4 Wherever requested, feedback should be provided to unsuccessful candidates who attended for interview.

7 RECORD STORAGE

- 7.1 Application forms in respect of unsuccessful candidates, together with relevant interview notes, will be retained in secure storage for a minimum period of 12 months following the initial interview.
- 7.2 Should a similar vacancy arise again, within a short period, the applications of unsuccessful candidates may be reconsidered.
- 7.3 All equal opportunity monitoring forms will be held in a central file in the HR Section and will be referred to for statistical purposes only. In time, this data will be stored electronically.
- 8 COMPLAINTS PROCEDURE
- 8.1 Candidates who feel they have not been treated fairly at an interview are entitled to complain to the Chief Executive within seven days of the interview. The matter will then be investigated.
- 9 REVIEW

This procedure will be reviewed regularly from the date of implementation.

CONCLUSION

Signatures:

Remember that the recruitment of staff is time consuming but important – if inappropriate staff are chosen and if they do not fulfil the needs of the job shortly after appointment, the whole procedure will have to be started again. In addition, the Council may be put at risk if unsuitable staff are appointed.

Response to advertisements will be monitored and analysed in terms of cost of advertisements placed, publications used, responses generated and applications received. A copy of the form used to record this information is included at Appendix 5 of this policy. The HR section will monitor expenditure and ensure cost effective advertising.

 Chief Executive
 Head of HR
 UNISON Branch Secretary

VACANCIES – REQUEST TO RE-APPOINT

APPENDIX 1



- 1. Post number, directorate and title:
- 2. Salary grade:
- Brief description of duties: (Current Job Description, Person Specification and Additional Information Sheet to be attached.)
- 4. *Options:
 - a) Effect on service levels if post not replaced:
 - b) Options to replacement considered:
 - c) Critique of options including a risk assessment of the favoured option and if there is a need for job evaluation of any proposed revisions to the job description:
- 5. Advertising:

Is there any reason why this post should not be advertised internally and externally?

- 6. Recommendation to Management Team:
- 7. Recommendation to Personnel Committee (if appropriate):

^{*}It is essential that options have been thoroughly researched beforehand, including discussions with the Manager/Supervisor concerned. Comments must be sought from UNISON prior to submitting this request to CMT for their consideration and recommendation or decision. The Chairman of Personnel Committee will be notified of any decision taken.

Please be aware that some completed applications have not reached us recently due to insufficient postage. Please ensure that the correct postage is on your envelope before returning this application form to us.



Ribble Valley Borough Council

APPENDIX 2 APPLICATION FOR EMPLOYMENT

www.ribblevalley.gov.uk		EMPLOYMEN
Please use dark ink and value Application for the post of:	write clearl	ly or type
Job Reference Number:		
PERSONAL DETA	ILS	
Surname		
Other name(s)		
Title (e.g. Mr Mrs Miss Ms)		
Address		
Town		
Postcode		
Previous surname (if any)		
Contact Numbers	Home	
	Work Mobile	
Do you hold a full curren	t driving lic	cence? Do you own a car?
If you are applying for a categories of vehicles yo		ere a specific driving qualification is essential, please list to see to drive/operate.
RELATIVES OF M	EMBER	S OR OFFICERS
grandparent, partner, child	l, stepchild,	2000 you must declare in writing whether you are the pare I, adopted child, grandchild, brother, sister, uncle, aunt, nephew officer of Ribble Valley Borough Council or of the partner of su
Are you related as above to	o any memb	ber or officer of the Council? YES/NO
If YES, please give details		
The Council will diague	lify ony o	annicont who directly or indirectly cooks the compart of
Councillor or Officer for a		applicant who directly or indirectly seeks the support of antentrument with the Council.

EMPLOYMENT HISTORY

Present Employment (leave blank if unemployed)	Employer and Address
Date of Appointment	
Present Salary and Grade (if applicable)	Employees supervised:
Description of Duties (add further sheets if	necessary)
Reason for Leaving:	

PREVIOUS APPOINTMENTS AND EMPLOYERS

Employers name		Da	tes	Grade /	
and	Appointment held	Crom	To	Salary	Reason for leaving
allu	Appointment neid	LIOIII	10	Salai y	heason for leaving
nature of business				on leaving	

EDUCATION

Secondary School / College / University	Date From	tes	Ouglifications asingd	Crados	Date
Secondary School / College / Offiversity		То	Qualifications gained	Grades	Date

TRAINING AND ACHIEVEMENTS

Details of any other specialised training or qualifications not covered in previous sections (e.g. short course, on-the-job training, management course, apprenticeship, work experience, NVQs)

OUTSIDE INTERESTS (hobbies etc.)

1
What are your main interests and leisure activities outside work?

MEMBERSHIP OF PROFESSIONAL BODIES (state whether by examination)

	- (• , • • • • •
Body	Membership Status	Since

GENERAL EXPERIENCE AND FURTHER INFORMATION

This space is provided for any additional information you consider relevant to your application. Please
This space is provided for any additional information you consider relevant to your application. Please include details of relevant professional or personal experience and your reasons for applying for this
vacancy.
Please continue on an additional sheet, if necessary

Give brief details of any serious illnesses, operations or disabil	ities		
Have you been absent from work through ill health or injury in the last 12 months?	YES	NO	If yes, please give reasons
REFERENCES			
Please give details of two persons, one of whom should be you are not related to you, and from whom a reference may be			ost recent employer, who
Name 1.	2.		
Designation			
Address			
Telephone			
References are normally taken up prior to interview. Do you ha	ave any (obiectio	on to this? YES / NO
If either of your referees knows you by another name (for below:	example	due t	o marriage) please indicate
How much notice do you need to give your present employer?			
REHABILITATION OF OFFENDERS			
Have you ever been convicted of a criminal offence? YES / NO			
Your attention is drawn to the fact that under the Rehabilitation of Of "no" to this question even if you have, in the past, been subjected to However, certain types of employment are excluded, under the Ref Order, 1975, from the protection of the Act. It is, therefore, suggested any doubt as to the correct answer to give.	criminal nabilitatio	proceed n of Off	dings, resulting in conviction(s) enders Act, 1974 (Exemptions
If YES to above question, please state date of conviction, Cou	rt, nature	of offe	ence and sentence imposed
Publication in which you saw this post advertised:			
I certify that my replies are true, complete and correct to understand that any false statements or the withholding of an for the withdrawal of any offer of appointment or for its imm been accepted	y relevar	nt infor	mation may provide grounds

HR@ribblevalley.gov.uk or (Strictly Private & Confidential) HR Section, Ribble Valley Borough Council, Council Offices, Church Walk, Clitheroe, Lancashire, BB7 2RA

Please return this form to:



Ribble Valley Borough Council

FAIRNESS IN EMPLOYMENT MONITORING SHEET

www.ribblevalley.gov.uk						IVI	ONITO	mine	SHEET
-									
What are we try	ying to achie	eve?							
Ribble Valley Bo The aim of our treatment on the individual chara the Equality Act	policy is to one grounds of acteristic which	ensure age,	e that no jo disability, ra	b app ace, re	licant or er eligious beli	nploye ef, ger	e receive nder, sex	ės less uality o	favourable r any other
What is this for	rm for?								
Our recruitment individuals are to complete the will be used to a any other purpo and it will not b which you are a The information opportunity mon	reated on the form below assess the ease. The form be passed or pplying.	eir me and re effectiv m will n to ar	rits and abileturn it with veness of outleteness of outleteness of outleteness of outleteness of outleteness of outleteness of the separate outleteness ou	ities. Tyour a your a ur emped fror ved in	Fo help us tapplication. cloyment pun your applessed short-listing	o achion The increased achievation achieva	eve this, nformatio res. It won as soc nterviewir	we are on that y rill not to on as it ong for t	asking you you give us be used for is received he post for
1 Gender:	Male		Fer	nale		Not (given 🗆]	
2 Age:	16 - 19 50 - 59	<u> </u>	20 - 29 60 +		30 - 39		40 - 49) 🗆	
The Equality Act physical or ment normal day-to-da progressive illnes	al impairmer ay activities sses such ca	nt that and	has a subs which has even if the p	tantial a lon	l and adver	se effe ect. T	ct on the	ability	to carry out
3 Disability:	: U		Yes No My disabi	lity is .					

4	How	woul	d you describe your ethnic origin (not Country of birth)
	a)	White	
			English, Welsh, Scottish, Northern Irish, British
			Irish Gypsy or Irish Traveller
			Any other white background, please state
			7 any other write background, produce state
	b)		d/Multiple Ethnic Groups
			White and Black Caribbean
			White and Black African White and Asian
			Any other mixed multiple ethnic background, please state
			They office mixed multiple ethnic background, picase state
	c)	Asiar	n or Asian British
			Indian
			Pakistani Paratedophi
			Bangladeshi Chinese
			Any other Asian background, please state
	d)		c or Black British
			Caribbean
			African Any other Black/African/Caribbean background, please state
			This other black/timear/ouribbean background, pieuse state
	e)	Othe	r Ethnic Group
			Arab
			Any other ethnic group, please state
5	Δrc	e you	
<u> </u>	Aic	you	Buddhist
			Christian
			Hindu
			Jewish
			Muslim
			Sikh No religious affiliation
			Any other religious affiliation, please state
			, , , , , , , , , , , , , , , , , , , ,
6	Are y	ou/	
			Heterosexual
			Bisexual
			Gay Lesbian
			Loopidii

Conditions of Service

CONDITIONS OF SERVICE SUMMARY

The appointment you have applied for is subject to the National Joint Council's Scheme of Conditions of Service for Local Government Services, as amended or supplemented by Ribble Valley Borough Council.

Equal Opportunities

Ribble Valley Borough Council, as an equal opportunity employer, intends that no job applicant or employee shall receive less favourable treatment because of his or her gender, marital status, race, religion or belief, pregnancy, maternity, gender reassignment, sexual orientation or disability; nor be disadvantaged by any other condition or requirement which cannot be shown to be justifiable.

Medical Fitness

All appointments are subject to the successful candidate satisfying Ribble Valley Borough Council as to his or her medical fitness to undertake the duties of the post. If an appointment is offered, the candidate will be required to complete a medical declaration and may be required to undergo a medical assessment.

Probation

New employees of Ribble Valley Borough Council are subject to a probation period of 6 months. Employees will be informed within two months how their work is progressing. At the end of the probationary period, and subject to a satisfactory report from their Head of Service, the employee's appointment will be confirmed.

Salary

Salaries are paid by direct credit to the employee's Bank/Building Society/National Giro Account on the 15th of each month (unless this is a Bank Holiday when pay day is brought forward as appropriate). Increments within a grade are normally awarded on 1 April each year.

Office Hours

Ribble Valley Borough Council's standard working week is 37 hours, spread over Monday to Friday, and between the daily hours of 8.00am to 6.00pm. A flexitime scheme is in operation and appropriate details will be issued to all new employees on appointment. Entitlements are pro rata for part time appointments.

Superannuation

You will automatically be included in the Local Government Services scheme of conditions, unless you decide to opt out. Employees contribute between 5.5% and 12.5% of gross earnings dependent upon salary. Ribble Valley Borough Council also pays contributions to meet the total cost.

For further enquiries, please contact HR on 01200 414559

RIBBLE VALLEY BOROUGH COUNCIL



Balancing Work and life!

BENEFITS

Excellent Pension Scheme

Training and Development

Job Security



We are an equal opportunity employer and applications are welcome from all minority groups

Conditions of Service

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Holiday Entitlement

Employees with less than 5 years' service are entitled to 21 days annual leave, which will increase to 25 days after 5 years' service. The annual leave arrangements will apply (pro rata) to all part-time employees irrespective of the number of hours they work. In addition to annual leave:-

Statutory Public Holidays are Christmas Day, Boxing Day, New Year's Day, Good Friday, Easter Monday, Spring Bank, May Day and Late Summer Bank. There are a total of four other statutory days holiday to be taken during each holiday year. Employees joining us from another local authority and/or some other public sector organisations with 5 years' continuous service will be entitled to 25 days holiday from their start date at Ribble Valley Borough Council.

Sick Pay

All employees are entitled to sick pay in accordance with national conditions. The scale of allowances provides for one month at full pay and (after completing four months service) two months half pay during the first year of Local Government service. This rises to six months at full pay and six months at half pay after 5 years' service.

Training and Development

We are committed to the training and personal development of all our staff. We offer two types of training:

- On-the-job specifically for skills needed to carry out your job.
- Off-the-job seminars, workshops, training courses These may be non–qualification courses or courses that lead to a professional qualification.

Smoking Policy

Ribble Valley Borough Council has a no smoking at work policy. This includes e-cigarettes.

Relocation

A relocation allowance is available in approved cases.

Family Friendly Policies

Ribble Valley Borough Council has a number of family friendly policies, eg flexi time, parental leave, childcare vouchers.

Car Allowance

Car mileage allowance is available in approved cases.

Canvassing

Canvassing of Councillors of Ribble Valley Borough Council directly or indirectly for any appointment under Ribble Valley Borough Council shall disqualify the candidate concerned for that appointment. This provision does not prevent a Councillor of the Council from giving a written testimonial on a candidate's ability, experience or character.

For further enquiries, please contact HR on 01200 414559

Guidance Notes

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In view of the number of applications being received for appointments with Ribble Valley Borough Council, applications can be submitted on line or in paper format, application forms are not acknowledged on receipt.

Candidates to be interviewed are normally informed within two weeks of the closing date. Wherever possible the interview date will be shown on the advertisement. All unsuccessful applicants are thanked for their applications as soon as an appointment has been made. Should you, however, require earlier information as to the progress of your application, this may be obtained by telephone.

The completed application must be sent to the HR section at the address given on the application form or submitted on line. Applications received after the closing date will **not** be considered.

References are usually taken up prior to the interview date unless you make clear on the application that you do not agree to this. Appointments are subject to receipt of satisfactory references.

Ribble Valley Borough Council is an equal opportunity employer - applications are considered on the basis of the qualifications and experience necessary for the post.

When applying for a job with Ribble Valley Borough Council selection for interview is based on the information you provide on the application form. When you request an application form or reply on line, it will be accompanied by a job description and a person specification.

A job description – This gives you details about the job. It lists all the main duties and responsibilities which the post-holder will be required to carry out.

A person specification – This tells you what qualifications, skills, knowledge and experience a person must have to be able to do the job. These are listed as essential and desirable criteria. In order to be invited for the interview you must be able to show that you meet all essential and ideally all the desirable criteria.

Please use the application form provided, continuing on separate sheets if necessary. **C.V.'s will not be accepted.** When completed, read through your application carefully and check that each section has been filled in. If you are submitting a hard copy of the application form please make sure that if you have additional pages, they are numbered and securely attached. Ensure you have signed and dated your form and make sure it is sent in plenty of time to arrive before the closing date. Please make sure you have used the correct postage as insufficient postage is likely to delay delivery of your application.

For further enquiries, please contact HR on 01200 414559

REFERENCE RESPONSE

_	DINTMENT OF: SPECT OF:										
1.	Are you responding as an employer/friend?										
2.	(Employers only)										
	a) What was their salary at termination? £										
		<u>V G</u>	<u>ood</u>	Good	Satisfactory	<u>Poor</u>					
	Quality of work										
	Work output										
	Relationship with colleag	jues									
	Future potential										
	Honesty and integrity										
3.	Adaptability					1					
	*Please tick as appropriate										
	e) How much sick leave was taken in each of the last three years? 2014										
	Signed:										
	Name: Date:										
Thanl	(A response in letter form covering the above points is of course perfectly acceptable).										
Thank	you for taking the time to i	espond.									

CHIEF OFFICER APPOINTMENTS

- Where the Council propose to appoint a Chief Officer and it is not proposed that the appointment be made exclusively from among their existing officers, they shall draw up a statement specifying the duties of the officer concerned and any qualifications or qualities to be sought in the person to be appointed. Such statement shall be copied to any person expressing interest.
- The Council shall consider the response to advertising the Chief Officer post and interview either all qualified candidates or those on a shortlist the council shall select. If there is no qualified candidate the Chief Officer post shall be re-advertised.
- 3 Every appointment of a Chief Officer shall be made by the Council or by a committee or sub-committee of the council.
- When a vacancy occurs in any existing office of Chief Officer or Deputy Chief Officer the council shall obtain the views of any committee primarily concerned and decide, in the case of an office which the council are not required by statute to fill, whether the office is necessary; and in any case what shall be the terms and conditions of the office; and no steps shall be taken to fill the post until these decisions have been taken.
- For the purposes of paragraph 4 above, it shall be deemed that a committee have been consulted if there has been consultation with the chairman, vice-chairman if any and one other member (or if there be no vice-chairman, two other members) designated by the chairman of the committee.
- The powers of officers shall be those from time to time authorised by the council at the appropriate committee or sub-committee as the case may be.
- 7 The Council for the purpose of Standing Order 24 includes a committee, sub-committee or officer to whom appropriate powers have been delegated.
- 8 Canvassing of a member or members shall disqualify an applicant for an appointment with the council.
- An applicant for any appointment with the Council aware of any relationship to any member or senior officer of the council shall, when making an application, disclose that relationship and failure to do so shall disqualify.

For the purpose of the above "senior officer" means any officer under the Council so designated by the Council and persons shall be deemed to be related if they are husband and wife or if either of them or the spouse of either of them is the son or daughter or grandson or granddaughter or brother or sister or nephew or niece of the other, or of the spouse of the other.

Post:			Placed		Closing Date	Apps reqstd.	Apps returne d	% returned	Returns from	Date offer made	Starter and Start Date
A job		Loc Aut JC Web LGJobs Clith		FOC FOC FOC FOC	A date	26	15	71%	Internal Loc Auth JC Web LGJobs	A date	A date
d:											
	Male/Female	Ethnicity		Disabi	lity	Age	Re	eligion or Be	lief	Sexual Orien	tation
A name No Info		White	British None		None	No II	nfo No Info		No Info		
Sexual Orientation	1	Applied	Shor	t Listed		Re	ligion or	belief		Applied	Short Listed
ıal		Х		Х	Christian						
					Buddhist						
Gay					Hindu						
Lesbian					Jewish						
Prefer Not To Say				v	Muslim						
Information Not Given		^		^	Sikh						
				Any other religion							
					No religion Affiliation						
					Prefer Not To Say				x	х	
					No Informa	ation Give	en				
	Total	x		X					Total	x	х
	Sexual Orientation al	A job d: Male/Female No Info Sexual Orientation To Say	A job Internal Loc Aut JC Web LGJobs Clith Advertiser Male/Female Ethnicity No Info White Sexual Orientation Ial X To Say Not Given	A job Internal Loc Aut JC Web LGJobs Clith Advertiser d: Male/Female Ethnicity No Info White British Sexual Orientation Ial To Say Not Given X	A job Internal Loc Aut JC FOC FOC Web LGJobs Clith Advertiser Male/Female Ethnicity Disabi No Info White British Sexual Orientation Ital To Say Not Given Placed FOC FOC FOC FOC FOC E228.71 A date FOC FOC FOC FOC FOC E228.71 A date FOC FOC FOC FOC FOC FOC E228.71 A date FOC FOC FOC FOC FOC FOC FOC FOC FOC E228.71 A distribution For Foc	A job Internal Loc Aut JC FOC FOC FOC Web FOC LGJobs Clith Advertiser Male/Female Ethnicity Disability No Info White British None Sexual Orientation Ial X X Christian Buddhist Hindu Jewish Not Given To Say Not Given Date A date FOC	Internal Loc Aut JC Web LGJobs Clith Advertiser Male/Female Ethnicity Disability Age	A job Internal Loc Aut JC Web LG Job Clith Advertiser Advertiser Advertiser Advertiser Applied Short Listed Buddhist Hindu Jewish	Placed Date reqstd. returne returned return	A job	A job Internal Loc Aut JC FOC FOC FOC LGJobs Clith Advertiser Male/Female Ethnicity Disability Age Religion or Belief Sexual Orien No Info White British None No Info No Info No Info Sexual Orientation X X X Christian Buddhist Hindu Jewish Sikh Not Given No religion Affiliation Prefer Not To Say No Information Given No Info Mole Religion No Info Foc Foc Foc Foc Foc Foc Foc Foc Foc Fo

Age Applied	Age Short Listed	Gender Applied	Gender Short Listed	Ethnicity	Applied	Short Listed	Disability	Applied	Short Listed
16-19=	16-19=	M:	M:	White			Not disabled		
20-29=	20-29=	F:	F:	British			Disabled		
30-39=	30-39=	Not Given:	Not Given:	Irish			Prefer Not To Say		
40-49=	40-49=			Other white background, please state					
50-59= 60+ =	50-59= 60+ =			White & Black Caribbean					
N/A =	N/A =			White & Black African					
				Other mixed background, Please state					
				Indian					
				Pakistan					
				Bangladeshi					
				Other Asian, please state					
				Caribbean					
				African					
				Chinese					
				Other ethnic group					
				No Information Given					
Total:	Total:	Total:	Total:	Total:			Total:		